

Appendix 1: Risk Log

Risk	Probability / Likelihood	Mitigation / control
Statutory duties are not met	Low	Advice taken from legal. Contract will make it explicit that no one will be left at risk
Insufficient / inadequate communication with the members of the Integration Joint Board	Low	Discussion at IJB development session 3 rd December 2019 Briefing to IJB members issued February 2020
Insufficient / inadequate communication with the elected members of Aberdeen City Council	Low	Briefing to elected members issued February 2020
Insufficient / inadequate communication with providers	Low	Collaborative sessions to design the contract held in July and October 2019 Meeting with CEOs and Board members 13 th January 2020 Session with independent providers 23 rd January 2020 at their invitation. Provider question and answer session 28 th January 2020
Insufficient / inadequate communication with Aberdeen City HSCP teams	Low	ACHSCP teams involved in collaborative sessions to design the contract in July and October 2019 ACHSCP teams invited to and present at the provider question and answer session 28 th January 2020 Attendance at service manager meeting January 2020 Dates for care manager operational meetings during 2020 in lead commissioner diary
Insufficient / inadequate communication with those receiving care and support	Low	Communication strategy in development Specific communication to clients affected by change will be made following award of contract
Lack of interest from bidders	Low	This is a high value contract with a confirmed financial arrangement for 4 years. It is anticipated that these arrangements will prove to be attractive to potential bidders
Potential of a monopoly from a large organisation	Low	This will be taken into consideration during the design of the tender process
Disruption to more stable parts of the market	Low	There will be a phased approach for supported living – which is more stable
Reallocation of care in circumstances where the provider owns the building	Low	There will be a phased approach for supported living, which will allow consideration of fir for purpose accommodation for the future
The primary provider leaves Aberdeen	Low	Market facilitation will continue with those providing care at home and supported living for the duration of the contract. Measures will be in place for early identification of market failure. Contract monitoring will be in place. Work will continue to ensure that there is an earlier identification of risk of market failure
Lack of financial modelling – locality budget, and concern about fairness of allocation	Low	Use of available data for financial modelling

Providers fail to create an alliance	Low	Support will be made available on request by commissioned third and independent sector interface organisations
Control of provision including market sustainability and quality assurance passed to primary provider	Low	KPIs, quarterly monitoring with capacity released to do the same
ACHSCP are unable to capture and submit statutory information	Low	Agreed protocols will be established. Systems teams included within the mobilisation group
3 large providers and the associated risk of market failure	Low	Market facilitation will continue with those providing care at home and supported living for the duration of the contract. Measures will be in place for early identification of market failure. Contract monitoring will be in place. Work will continue to ensure that there is an earlier identification of risk of market failure